PID FINANCIALTIMES

## CONSORTHTLAIMS BLOCKING STAKE IN WESTLAND

Fighters threaten Gemayel palace


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dite Corano Aquino wos shot in
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Sri Lanka klling. Twelve people, including a 10 -year
old girl were killed in fighting in
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tores.

## Pershing change

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 Kennedy protestUS Senator Edward Kennedy was
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Italian doctors' strike Italian hospital doctors began a
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## Soviet carrier

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## Jet shot down

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& \text { down an Afghan MiG-2 yet when it } \\
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London markets surge on rate hope

 WALL STREET: The Dow Jones in
dustrial average closed up 8.25 at
1.5720. Pare 40 1.5722. Page 40
Toryo stock market was closed
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forevign buyers recturned min force
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the dollar used for most trade and
debt transsactions. Page 19 UK COVERNMENT Confirmed
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FIIST WACHOVIN, southeast US
bank, boosted earnings 20 per cent
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Page RAISER ALUMINUM of the US is
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JaGuAR, UK luxury car maker,
maintained its position an one of
Britain's leading exporters
 Page 8
NTEL
NNTEL, Silicon Valley semiconduc
tor maker, reported heay loses in
the fourth quarter of 1885 and net tor maker, reported heavy loses in
the foruth quartrer or 1885 and ne
income for the year rediced by 90
per cent Page

> European groups investigate Fiat's links with Libya

by Lonel barber in london and reginald dale in washington




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## Heseltine says London tried to 'silence' Rome



CONTENTS


Europe: Mr Gorbachev's. Ost- US deficit: Gramm-Rudman politik...................... 2 clock starts to tick ........ 16 Indonesia: facing up to eco- Economic Viewpoint: crying Guatemala: Cerezo raises Foreign policy: Moscow's the country's profile . . . . . 5 new self-confidence...... 17 Management: the revival of Lex: Dixons; Westland; Editorial comment: public Technology: fighting against Editorial comment: public
spending; computers..... 16 $\begin{aligned} & \text { hepatitis-By: fighting against } \\ & \text { he............ } 28\end{aligned}$

Fed set to
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Mr Paur Volcker, the Fed chair-
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## Bonn minister fuels interest rate hopes

A PREDICTION from Mr Martin and yesterday's developments
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 EUROPEAN NEWS
## Gulf strikes oil off south coast of Ireland



## Why Community reform alarms the Danes



## Reagan calls for 'real progress' on arms

## David Buchan reports on the Soviet leader's regional policy

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## Suharto braced for difficult times

Indonesia suffers economic setback as oil prices slump


Third World nations urged to expand capital markets

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## WORLD TRADE NEWS

## Japanese raise stakes in Soviet contracts race

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## Ericsson awarded Brazilian orders


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## Airbus and Boeing step up war of words over subsidies

Battle for airliner sales intensifies


## TDK to start production at former Grundig plant






| VOGELSTRUISBULT METAL HOLDINGS LIMITED <br>  <br> (Registration No. 05/03346/06) |  |
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 Mca. G. M. A. Gondedhill, Secretary



25 Jепйary 1866

## Can Europe

 catch up?A bound reprint of a series of articles "Cam
Europe catch up?" and "Towards a Free Trade Europe catch up? " and "Towards a Free Trade
Community "-previousty published in the Community "-previousty published in the
Financial Times during 1985-is now available price 54.95 including postage and packing. To ploce your order ple


## AMERICAN NEWS

## Canada and Italy

 concerned over exclusion from G5by james buxton m rome and beamard simon in toronto MR BETTINO CRAXI, the Iratian a member of the Group of Seven if
Prime Minister, has
protested
it was left out of the deliberations strnngly about ' Italy's exclusion the Group of Five . Italy, he added
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## Reagan seeks to ease anti-trust laws

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## Report calls for strategy

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Robert Graham on the impact a new civilian president may have in Central America
Guatemala looks beyond its borders

face of opposition from tha
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## IT'S NOT

 JUST GENIUS THAT KEEPS US GROWING."I am delighted, for the eighth successive time, to be able to announce a significantly improved performance for Guinness PLC.

Profits for the year ended 30th September 1985 are a record $£ 86.1 \mathrm{~m}$ : an increase of $22 \%$ over the previous year.

We've achieved this partly thanks to evengreater popularity of our most famous brand. The most distinctive beer there is.

In the UK alone, sales of draught Guinness (supported by the Genius advertising campaign) increased at twice the rate of lager.

But our growth has not just been achieved by 'staying in the black'

We've also applied our management skills to growing the company in four areas: International Beverages, Convenience Retailing, Healch Care, and Publishing And we've acquired several more famous brands, each having great potential. Such as Bell's, Cranks, Gleneagles and Champneys.

BUILDING MOMENTUM
FOR GROWTH
Bell's, with only a 5 weeks showing in the past year, contributed $£ 1.9 \mathrm{~m}$ profit. In Retailing, where we now have


Pre-tax profit 1984 Pre-tax profit 1985

Earnings per 25p stock unit

over 1100 stores, we've increased profits from $£ 5.5 \mathrm{~m}$ to a very significant $£ 13.8 \mathrm{~m}$.

GOODFOR SHAREHOLDERS
Our twin strategy of good manage ment for financial performance today and rapid exploitation of growth opportunities for significant business tomorrow is good for shareholders. Earnings per stock unir have increased $21 \%$, and the proposed net dividend is increased by $12 \%$ to a record 7.2p.

Since September 1981, the company's shareprice has increased sixfold, and its market capitalisation tenfold.

In short, Guinness PLC is a dynamic consumer products and services company, set for exciting future growth.

I look forward to being able to report next year with even better figures."


## GUINNESSPLC

GUMNESS, HARP, KALBER, BELLS: MARTNS, RS M-COLL,
RGDRUMMOND. $\overline{\text { ILLEVENE }}$, HEDIARD: CHAMPNEYS,

Guinness is good for shareholders

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You need a lot of heat to bake bread. And $h^{\text {eat }}$ rises
At Fresha Bakeries Ltd.in Leicester most of the heat $w$ as rising through the chimney and wafting down the street. Tak in ${ }^{\mathcal{E}}$ $£ 128,000$ with it every year -

As part of a joint demonstration project with ${ }^{t h} \mathrm{e} \mathrm{E}^{\boldsymbol{n}} \mathrm{e}^{\mathrm{rg}}$ Efficiency Office, the management devised a scheme to $t^{a k^{e}}$ the waste heat and recycle it throughout the bakery.

The system was so successful that there was enough $h^{e}$ at $n^{0 t}$ only to bake the bread but also to heat the bakery•And the ${ }^{\text {re }}$ was still heating left over to warm the van yardin winter, which naturally, made for happier drivers as well as $f e^{s} h$ er $b^{r} e^{d}$. $e^{\text {am }}$

At the same time, they replaced their centralized boi/er and $s^{t e}$ ay $s^{\prime \prime}$ distribution system and Switched to cold water for washing delivery tr ${ }^{\text {as }}$

Fresha Bakeries is not a huge company. But sti/l their energy savings are around $£ 40,000$ a year on aninitial outlay of $£ 92,000$

In other words, the scheme not only paid for itself in little over won. 2 years, it could save the bakery at least $£ 40,000$ every year from no w Of course, not all of us are in the $b /_{\text {sine }}{ }^{\text {sis }}$ of making bread $r^{\text {ise }}$ But stopping energy Costs rising is everyone's busin $e^{s s}$, and almost everyone can make savings.
Your company is probably losing money even as youread $t^{d} h^{s}$
 and you can put a stop $r$ gy it by call/ng The Ene We cantell you about ways to save money, and how to get ${ }_{\text {a }} \mathrm{gr}$. for a demonstration project like the one we gave to Fresha $B^{\text {a }} \mathrm{e}^{\text {e }} \mathrm{r}^{\text {le }}$

Call us on the Monergy Hotline on 0800234800 or send $/ \mathrm{n}$ the coupon for a free Monergy Information pack.


UK NEWS

## EuroRoute plan <br> Number in work

 for compromise on Channel link

 reaches 23.7m
$\qquad$
Visit by Star Wars chief could signal involvement by industry

## by PETER MARSH

Lionel Barber examines the hectic City trading over the helicopter group


## MPs call for radical changes in administration of tourism



Jaguar keeps up export momentum JAGUAR MANTAANED its posi.
tion as one of he UKa Reading




 Seale in Jagua's leading market,
the US, rose by 14 per centriom the 1984 level to a record 20.523, while
in Canad the increase was 31 per
in Jaguar continued to make ground rivals. BMW and Daimier-Benz, the
Mercedes group Sales there mese
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Yorks bank, is to use special bankew




## State steel trims around the core



UK NEWS-PARLIAMENT and POLITICS




















## Reduced inflation and sustained economic growth sought







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## 'The Government's best hope is to hold the line'



## Three-year squeeze on the way



## DEFENCE

## Funds for armed forces to be reduced



Pressure on costs Councils kept waiting
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## The state

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## Expansion plans checked

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## Support for businesses to fall


#### Abstract

turer. This provision was msde before the current controversy  

\section*{EDUCATION}


## Teaching resources to shrink



British lifestyles
The quirly customer

## David Churchill examines a spending puzzle





Feona McEwan reports on the progress of a campaign to revive the fortunes of British products

Pyrex hots

Designed to recoup lost ground

 trade inanacing-and it gives us an edge For example, when you need a fast answer on a loanbe it a short, medium or long-term requirement-in one of the.woills dozea or so major currencies, you can bank on our getiing back to you with a fast proposal. The same is true in other complex areas such as countertrade operations. And it's even more true for interest rate swaps, currency swaps or foreign exchange options. For the excellent reason that our treasury teams are active in the interbank and foreign exchange markets-in New York, London, Paris and Singaporeright round the clock Several thousand companies,
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There are a total of 909 listings in all with both consolidated subsidiary data and parent company statistics. Details ike primary bank, lead underwriters, capitalization, shares issued, foreign price movements are included And eck isting includes consolidated inford each uch as size of group sales breakdown test business results, consolidated ndicators (operating income, stockholders' equity, total assets) and majo ubsidiaries and their results.
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THE ARTS

Exhibitions/Patricia Morison
Tourist perspectives

"The Arch of Constantine" by Ducros




| Toshiba donates funds for Japanese Gallery |  | $\frac{\text { Missa Solemnis }}{\text { Richard }}$ | /Elizabeth Hall |  |
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## Missa Solemnis/Elizabeth Hall


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Arts Guide

## Exhibitions

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Jan 10-16



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Saleroom/Antony Thorncroft
Corner of classicism


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## International Appointments

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## Consulenza di Gestione in Europa

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in trust annd corporate law linked to strong
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Reporting to the General Manager you will
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flair.
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## Pinance Manager

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## KUWAIT

## CREATIVE TRAINERS WANTED

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 DR ABDULAABM, S. GBANEM, DRECTOR, p.O. BOX 1080, SAFAT, KKWAIT, GUIF.


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Financial Times Thursday January 161988





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By Samuel Brittan










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bY PATRICK COCKBURN


FINANCIALTIMES
Thursday January 161986

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(plus benefits) Self confident. ambitious spplicants of Graduate calibrearas sought, aged 25 -30 y years, with
a proven track recond in Copporate andysis and tamiliarity with basic banking prodicts. A good understanding of crevir documentation and the necossary skills to wite and Marketiog polla.
Fuence in French woutd be an added advantage.

> Contact Richard Meredith

## stoney All applications will be treated in strict confidence. $\prod_{\substack{\text { Recruitment Consultants } \\ 170 \\ \text { Bishopspate, London EC2M 4LX. Tel: } 01-623 \\ 1266}}^{\text {номя комо }}$

## CREDIT CONTROLLER

to $£ 25,000+$ full banking benefits
Our client isanew company, asusidiary of a Ieading American investment bank, that
has beenestablished with strons capital backing toperate in the home loansmmarket The sucecessul candidate will assume full responsibility for ioan book


CTndidates (aged so:45) will be bighly experienced and self-motivated

 For firrher information please urite exih fuul C.V.ortelephone Martin Krojeuski in strictece
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perience
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Please reply.instrictest confidence to.. Box A0028, Fïancial Times, 10 Cammon St, London, EC4P 4BY

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for further information contact
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## LONDON DIRECTOR

Pror to the the reirmemo of the presene Drector, the







Sri Ridard OZrien
Chinmen IPA, 25 Tooler street

INVESTMENT OFFICER

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The past offer good arcer prospects.
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we


## THE ROYAL LONDON UNIT TRUSTMANAGERS IMMTED

## REGIONAL SALES EXECUTIVE UNIT TRUSTS

MANCHESTER, THE NORTH Peffomance bonus, car, abbidived mortege We are a maidly expanding subbediary of ene of the


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* Strong personal modivacion

The abiliyw wexpess yourcelf dearty.
 R.J. Harwod. Unir Trust Manager,
The Royal London Unit Trust Managers Limited,
Roval London House, Middleborough, Colchester,


## SENIOR FINANCIAL MANAGER

Responsible for overall management of financial reporting, control and analysis for major US bank involved in commercial lending, Foreign Exchange, Money Market and, through its affiliate, Euro Securities activities. It is essential that candidates, aged 30 to 35 , have management experience and $a$ strong
tax reporting. tax reporting
Remuneration negotiable and competitive.
Please write enclosing Curriculum Vitae to Box A0027

## Accountancy Appointments

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## MANAGER FINANCIAL ACCOUNTING

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## Central London

Our dient is the UK subsidiary of a leading Intempational Oil
 Based in their prestigious West End headquarters, this is a key management appoinmennt reporting directly to the Head
of Corporate Accounting You will be fully responsible for the
 function the quality and accuraci of financial reports and
accounts prepared 0 otight deadin direction and development of an experianceed scocoumting
neam.

FINANCIAL SELECTION SERVICES
DRAYTON HOUSE, GORDON STREET, BLOÖMSBURYY. LONDON WC1H OAN TELEPHONE:01.3875400

## Corporate Financial Services Tiphook plc亩

 Group Financial Controller Data Processing Manager c. $£ 25,000+$ car

Applinans should bearauibed darted demonstrate astrong ommerial ixit Reforing tidie corip Finame Dirator, ihe ail aspects of the group francial accounting and
taxation functions, as pell as the development of group management information
A major part of the duties will aiso involve investment appraisals, using sophisticated


Applicants aged around 28 , should have 2 years Applicants aged around 28 , should have 2 yea
datap
perocessingexperiencenc ind
 the sucoosssgur candidate will be responsible for the day to day running of the group 's 1BM Yystem 36 computer systems development within the grou commumications network and management
information amd financial modeling formation a

## Finance Director

Board appointment with new international company.

## London <br> c $£ 30,000+$ car

We bave been retainod by a newhy foemed, progrexive shippiang A systems specialist, probably aged $28-35$, wich an



 leasing market sitim a network of overcees offices. Uritising 2 highly soghisticuted EDP and communications If y you feed coofident of meering the detrands of this challenging

ight budgerary control, therenational cash


Michael Page Partuership
Loodoo Windsor Bristod Bíminghaman Mecruirmenterte Onsultants A member of the Addison Fage PLCgroup

Accounting Mariager A unique 'start-up' challenge

An international engineering and design company, in the process of secting up a
major engineering division in South West London, is now establishing the frist tier of major engineering division in South West London, is now establishing the ffrst tier of
management for this lmportant new investment. This creates an opening for management for this important new investment. This creates an opening for an
accomplished Qualified Accountant to take up the created post of Accounting Manager.
Responsible for the initial set-up of accounting systems and then for their on-going maintenance, there will be invotvement with the whote spectrum of accoumuing regutatory reports, taxation reporting, office payroill and office budget Reporting dircecty to the Managing Director, the position will represent che most senior accounting post within the division and will entail extensive financialty related suppor A quallified ACA/ACCANACMA, probably aged at least 30 in order to have sufficient
experience for the responsibility, you will also possess she proven management abity experience for che responsibility, you will also possess the proven management abifity to build an accouncing teamb benearth you and benefit from the unique career developpment this 'start--up' challenge offer.
Assuming you can demonstrate the
present level will be offered together with the expected a benefitics match your Present eve wint be ofiered together with the expected benefits:
Please write witi, ftul career details to john Wilson, Santa Fe (UK) Ltd,
Pamell House, 19-28 Wilton Road, London SWIV IZ.

## Business Systems Manager

Swindon, Wiltshire
c. $\mathbf{£ 2 0 , 0 0 0 + c a r ~}$ wur client is a major high street organisation which is a leader in iss marketplace and Our client is a major high street organisation phich is a kader in is
itient upon contimual miprovement in its operational perfonanane
sidiary of a very substantial, publicty owned $U \mathbb{Z}$ industrial group. The finance director wishes to appoint a quaitifed accoumtant to assist him in aif infornation teffonology resourroes. This position has substantial indirect staff respon-
sibility trough various functional managers. It is regarded as a key part of the
 fuancial/administrative function and is ikely to lea
finance or general management within the group.
Applicants should be qualified accourrtants whose experience encomppasses the
development and management of financial control systems and infomation centre development and management of financial control systems and information centre
technology Theere will te substantial liaison with semior company management on
citical fanacial


켜쎄 Ernst \&Whinney

## Chief Accountant

Directorship Prospect $£ 23,000$ plus car






Pelocation assistance woudd be avalable.
Please wita - in corilidence -to P. Bentridge ref. B. 17447.

## Hoggett Bowers

## Divisional Management Accountants Qualified Accountants

Up to $£ 20,000$
Our client, a major engineering organisation with interests in civil
 level in order to improve efficiency and its competitive edge. It is seeking to recruita number of high calibre senior management provide effective support and financial advice in an environment where demanding fimancial targets are being set.
If your technical abiiity, commercial acumen and communication
skills match your commitment to success contact:
A.T. Matthews, Ref: 308/FT. Tel: 01-409 2766.
Hogett Bowers pic, 1-2 Hanover Street, LONDON W1R 9WB



Financial Director
(Designate)
NORTH LONDON

An expanding and profitable electrical exgin empany, wisties to appoint a commerciall rientated qualified accountant as Finnancia will be responsible for the total financiap control of this diversified business and wil The remuneration package is negotiable around
E20k per annum plus car and includes the
normal benefits appropriate to this senior Applications which are in confidence, should

Please write initially to:
G. R. Brown,

Eleco Holdings PLC


## Accountancy Appointments



## Young Chartered Accountant



GEC Hong Kong Finance Director

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Accounlanstsinituved trom quififiod Charterod
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FINANCIAL CONTROILER c. 520,000 + Car
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RONALD BRIDGESASSOCLITES
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## Financial Director

South West London
c $£ 25,000$ + car + bonus










Michael Page Partnership
London Windsor Brisulintmitionial Recruiument Cimsultants Busels NewWork Sydney

## Hoggett Bowers

Group Treasurer

## Service Industry, Central London, $\mathbf{5 2 3 , 0 0 0 , ~ B e n e f i t s}$

 Our client, because of dynamic and necessary changes, needs to recruita Treasurer with the self motivation to identify and introduce control procedures for all cash matters. procedures for ail cash matters. inct establisbed the duties will include responsibility for the department consisting of 4 support staff and the smooth rumning of the
cash and banking function. Perhaps the most important aspect of the cash and banking function. Perhaps the most important aspect of the position would be to investigate amd introduce computer systems to
guarantee the most effective use of cash. Proposals for change would be The successsful applicanted will be a qualified Accountant with at least 3 years experien the as aility to envisage and make changes as they become necessary.
Male or female candidates should submit in confidence a Male or female candidates should submit in confidence a
comprehensive c.v. or telephone for a personal history form to A.T. Matthews. HRogget Bowers plc, 1 - 2 Hanover Street,
LONTON W1R $9 W B$ 01-409 278f quating Ref 307FT.


# Strategic- 

 Financial AnalystC $£ 24,000$

This is on opportunity to ioin the headquarters stoff ofo large mutti-nationol monuffacturing and staff ofo large multi-national manufacturing and The onalyst is required for small depo ment, working of Finonce Director level on the and the review of operoting performonce. App both sirotegic and minanciol analysis, caupled with the experience in a maior group is important. Age

guideline-late 20 . 1213, Po:



Opportunities in Information Tecłunology

MANAGEMENT ACCOUNTANT £17K + Benefits package

a knowledge of the IBM PC and/
Systen 36 would be useful. If yuu are eithar ICMA or ACCA
 skills and possess.tide armmurty tications
personal relationships
with senior personal reataionships with senior
members of staff, then we subgest you members or stant, then we suggesty
call Tisha arobinson on the number
below, todisuss this dallenging Respondto: Trisha Robinson,
RIS
RIS



## Unique Opportunity for Young ACA

Up to £18K City + International Travel


## FINANCIAL DIRECTOR

Age 30-40

$$
£ 25,000+\mathrm{Ca}
$$

A private group of companies whose activities include manufacturing
of equipment for the poil industry. UK distribution of of equipment for the oil industry, UK disstibution of commercial
trailers and tankers and industrial property investment,
require and experiencees qualified Accountiant. expected to work closely with the
 The job is broady based but with the emphasis on monitoring subsidiaries performance, carryyig out ad hoo investigations, reviewing
 apenior financial position


## Accountancy Appointments

## Taxation Manager

Banking
Age 26-32
$£ 27,000+$ car and benefits

 Responsibilicie include:

* Devilining and promoting tux besed products for the bank

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bankings


Career

## INTERNAL AUDITING ISNT CONFINED

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 MANAGER INTERNAL AUDIT

INTERNALAUDITSENIOR
Anclude aspalined wiaccountart your experiencee waik include a spell with amajor audit firm followed by a
number of years in intermal Auditin in an international

 and overseas travel allowances. Relocation assistance




## Finance Director



## Exceptional ent opportunity developm Young Financial Manager

Thames Valley










mid-20s c. $\mathbf{£ 2 0 , 0 0 0}$



 Min



## Price Waterhouse IID

MONTAGU, LOEBL, STANLEY \& CO. FINANCIAL CONTROLLER Wer revire anulifict





AGCOUHTANCY APPOINTMENTS appear every thursday for further Information
contact
012484864

## Return to the Profession

## Financial Controller

## c. $£ 25,000$ + Car

Continuing expansion of our firm ( 70 parners in 15 UK offices) increases the responsibilities- and demands placed upon our numa contir.
To the requirement for production of management and financial accounts, buidget preparation and leading a small Accounts Department team, is added a demand for adice, interpretation and
recommendations to the managing parner:
The successtul candidate is fikely to be in his/her early 30's professionially quiaifiled with relevant experience probabily gained orientation and energetici approach are the keys to success in this position.
Please apply in writing with a concise CV to:-
Penny Alison Miss) Director of Persones
Robson Rhodes, 186 City Road, London ECIV2NU
ROBSOM品RHODES

## Hoggett Bowers <br> 这

Career Opportunities with a Major British Group For
2 Young Qualified Accountants
North East; Initially to $\{14,500$


Hoggett Bowers
UK Accounting Manager
High Technology
Berks, c. $.855,000$, car

growing rapidly but sensibly under a mature
professional briush management



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comparatively young and career prospects still
excolleat



ESD Group Chief C. $£ 20,000+$ car + benefits Ar expanding and highly proftioble pubicicy quoted group of companies with an annual workwide uimover of

 group. Drecior in all aspects of financia contro of the Based in Newbury, Berkstire, the surccessstu candidate sibstaribial general experien ine at corporatele levol. He/she


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ESD is the Executive Selection Division of EAL

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## Accountancy Appointments



## ACCOUNTANT ~ a senior role in a small team

c $£ 18 k+$ benefits



## Windor Howin

BBG APPOINTMENTS


## 

Financial Controller

Whmbledon, S.London

cE18,000 plus car


## Iosinsman

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To support further practice growth planned for 1986, outstanding career opportunities can be offered in Corporate Services work to ambitious qualified accountants or MBA's with a minimum of five years relevant post qualification experience. Specific requirements are in:-

CORPORATE FINANCE

- where the need will be for the preparation and presentation of imaginative proposals backed by computerised financial models and a thorough knowledge of the alternative sources and methods of finance.


## CORPORATE ADVICE

-where extensive experience of Stock Exchange requirements and reports, viability studies and acquisitions and general investigative work will be required.

For those demonstrating sound technical capability, a flair for inter-personal skills and a keen sense of commercial awareness, prospects in the medium term will be first class.

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## Accountancy Appointments

## Financial Manager

## Corporate Finance

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long established presence in London．Internal
immediate and long term credibility within this bigh promotion has created an exceptional opening for a promotion cilibe accounteant an to fulffifional a key role wing for a
corporate finance department corporate finance department Reporting to the Managing Director in London，the
Senior Financial Adviser will principallybe responsible for all accounting and administra matters relating to the organis stional unit tratlon
financial control and reporting，and analysis of operational performance and product profitability An ACA with a relevant degree，you will be aged 28－32 with a minimumror 4 years＇post qualification
experience，atleast 2 years of which must have been experience，at least 2 years of which must have be
gained within a financial instituion．Kounuust
be able to communicate effectively and will
 developing and mainraining accounting systems， policies and procedures ideally using personal
computers s sessential，as is the ability to make a computers is essential，as is the ability to makeca
personal contribution at all levels of the business． The exccellent salary will be augmented by an
attractive benefits package induding bonus， attractive benefius package includingbonus，non－
contributory pension scheme，mortgage subsidy and executive car．
If you feel you have the necessary experience，drive and initiative for chis challengiog role please write to Ken Proctor，Executive Division，enclosing ${ }^{2}$ comprehensive C．V．，quoting ref．300，at
$39-41$ Parker Street，London WC2B5LH．

Michael Page Partnership
 A member of the Addisom PagepLC． group


## Head of Internal Audit

## Major Financial Group

to $£ \mathbf{£} \mathbf{3}, 000+$ low cost mortgage + car

Occupying a strong and central position in the world s maior emancial markets，our client is one of With subosidiaries and offices throughout the world， the group is committed to international Following the promotion of the present incumbert， the group is seeking a replacement to head its reviewing the work of a smand tearn，the Head Internal Audit will be responsible for ensuring the maintenance of
business control in the
group＇s operations．Based in London and travelling approximately $25 \%$ of the time，he or
she will work closely with senior management and will be il work highty visible position which should provide considerable promotion opportunity． Agod 28－35，applicants should be graduate Chartared Accountants with management experience gained etiter in the＂Big Elgit or
commerce． Plasase write，enclosing a career／salary history and daytime telephone history and daytime telephone
number，Dovaid Hogg FCA
quoting reforence H／35／AF． Lloyd Management

## INTERNATIONAL．TAXANDAUDIT <br> Berkshirebosed

## 

Intemational Tax Accountant arca $15,500+$ car of For a qualified occountant with some experience

 through projects and reseochion
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International Auditors £15，000＋car
we are eur fortecent promotions intloline mangigement， Yoperat interrational ouviiffumction：The areaso of to operation ore mosth in Westem Europe with odditional trips suither atiold．Aithough the work is based on oudin
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AVIS

## Young Accountants

## International Equities

£16－22，000＋low cost mortgage


## Finance Director （Designate）

## Home Counties

to $£ 20,000+$ pecialising in fitted kitchens，bathrooms and bedrooms pue to continued rapid growth they now wish to appoint Einance Due to continued rapid growth，they now wish to appointa a Finance
DirectorDesignate for one of their highly sucessful subsidiaries． This is an excellent opportunity for a young qualifed accountant to develo phe ennance epunction and rapidily become involved in the canning and developing of the business in a general management
Candidates for this appointment will be aged $26-30$ years，who have gained goos do
Interested applicants should write，in confidence，enclosing a
detailed resume，quoting reference，no． $11 / 90$ to：
AGB Recruitment


## Director of Finance

City
Salary＋Benefits $\mathbf{c}$ \＆50，000
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FINANCIAL ACCOUNTING MANAGER
City Excellentsalary＋Package negotiable THEBANKOFENGLAND wishes to appoint a Chaxtered Accouncant to manage its
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Candidaaces zhould havea minimum of three year＇s past－qualificaion nexperienceand be





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Senior Management International


Company Notices

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SECTION II - COMPANIES AND MARKETS FINANCIALTIMES

Thursday January 161986

## Kaiser plans refinancing to fight takeover bid

BY TERRY DODSWORTH IN NEW YORK

| KAISER ALIMINUM, the US alu- | - | ma |
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|  |  | the project as |
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| plan follows a $\$ 175 \mathrm{~m}$ net | Five operating subsidiaries are |  |
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## First Wachovia returns strong growth as loan provision rises



Feldmühle optimistic on outlook By Jonathan Carr In Frankfurt
FELDm(thLE FELDMUHLE, the diversitied West
German paper and board manulac
furer, is optimistic about business prospectst this this year about outcr risining
profits in 1985 on sales revenue up by 4 per cent to DM 3.1 lbn (S1. 126 bn ).
Fcldmühle expects sales of paper Fol om ithe expectsts sales so paper ing ceramics and rubber mouldings,
to incrase furter, buoved by he
the uppurn Feldande is a key company of
the Feldmithle Nobel group. known
as the Flick concere unti the end of last year wben it was bougbt by
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and lowec opsts. The cumpand
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cent to more than 8,700 . Siles or fechnical products were


## Delhaize sees lower result

 Dinurz


 Goodrich charged by SEC
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## Aegon starts

 takeover talks为



## FUTURES TRADING TO PROTECT CURRENCY AGAINST DOLLAR

## Mexico to launch peso market

bY david gardner in mexico crt


## John Davies in Frankfurt reports on battle in Europe's fertiliser market

## The growing business of BASF



U.S.\$400,000,000<br>Primary Capital Undared Floaring Rate Nores<br>(Second Series)<br>HongkongBank Limited<br>Lloyds Merchant Bank Limited

Bank of China
Barclays Merchant Bank Limited
County Bank Limited
Fuji International Finance Limited
Merrill Lyach Capital Mar
Sarruel Montagu \& Co. Limited
Nippon Credit International (HK) Ltd.
Orion Royal Bank Limited
Shearson Lehman Brothers International
Sumitomo Trust International Limited
Union Bank of Switzerland (Securities) Limited
Yamaichi International (Europe) Limited
BankAmerica Capital Markets Group
Bank of Yokohama (Europe) S.A.
Banque Nationale de Paris
Credit Lyonnais
Daiwa Europe Limited
Generale Bank
KB International (Hong Kong) Limited
Manufacturers Hanover Limited
The Royal Bank of Scolland ple
Tokai International Limited
Westpac Banking Corporation

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Indosuez Asia (Singapore) Limited Kidder, Peabody International Limited Saitama Inko

Takugin International (Asia) Ltd. Toronto Dominion International Limited

INTERNATIONAL COMPANIES and FINANCE


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or sodd in the United States or to Uniled States nationals ar residents.

Goldman, Sachs \& Co.
125,000
Series C Warrants to Purchase U.S. \$125,000,000
$97 / 8 \%$ United States Treasury Bonds due November 15, 2015

125,000
Series D Warrants to Sell
U.S. \$125,000,000
$97 / 8 \%$ United States Treasury Bonds due November 15, 2015

Goldman Sachs International Corp.

Januar. 1986

## Carolina Builders Corporation

has bcen acquired by
Wolseley-Hughes, plc.

The undersiemed acted as finaveial adnisors to
Carolina Builderx Corporation in
Carolina Builders Corporation in this transaction.

MORGAN STANLEY \& CO.
CAROLINA SECURTTIES CORPORATION
January 2. 190 6
(

## INTERNATIONAL COMPANIES and FINANCE

## Further gains in Eurodollar sector

|  |
| :---: |



## October 1985

## BITI

## Companhia Nacional de Petroquímica, EP

## DEM100,000,000

Fixed Rate Loan

Loan and Swap
Arranged by
Lloyds Merchant Bank Limited
Lead Managed by Bankers Trust International Limited The Daiwa Bank, Limited
The Mitsubishi Bank, Limited
Schröder, Münchmeyer, Hengst \& Co., Bank
The Sumitomo Trust \& Banking Co., Ltd
The Toyo Trust and Banking Company, Limited

Provided by Bankers Trust Company
The Daiwa Bank, Limited
The Mitsubishi Bank, Limited
Schröder, Münchmeyer, Hengst \& Co., Bank The Sumitomo Trust \& Banking Co., Ltd The Toyo Trust and Banking Company, Limited

Paris wakes up to the threat from London



Goldman Sach
by Merrill



 Verfily Workig with the
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countries of issuing companie



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## DOMESTIC BOND <br> MARKETS

## Fresh buying

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 It is on sale until Janarry
with paymert due Fehruary 10
EdF issue planned

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Financial Times Thursday January 161986
INTL. COMPANIES \& FINANCE
Wong Sulong on a confrontation between two former friends

## Battle for Promet comes to a head

$\qquad$








 $\qquad$



## Malaysia-Singapore exchange ties attacked



Japanese store operator starts investment advice

## by yoko shibata in tokyo









## Gencor mines earnings lifted by gold price rise




## 

$=$

## THF $19 \%$ ahead at record $£ 130 \mathrm{~m}$



TURNOVER UP BY 46\% PRE-TAXPROFIT UP BY $50 \%$ INAL DIVIDENDDOUBLED TO4p PER SHARE
The Sturge Croup if one of the hargst independent under-


## SUMMARY OF RESULTS

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roft before taxation
EARNINGS PER SHARE
$\begin{array}{llll} & 34.93 \mathrm{p} & \text { 1052p } \\ \text { NET DNIDENDS PER ORDINARY SHARE } & 6.00 \mathrm{p} & 200 \mathrm{p}\end{array}$
USTING PARTCULARS INJUNE FORECAST A TURNOVER ARNMLLION. PRE-TAX PROFTTOFE MILLION, EAR 4 P PER SHARE.

Copies of the Report end Acconmts
will be available from the Secretary
STURGE HOLDINGS PLC
${ }^{9}$ Devonshire Square, London ECOM 4 YL


Magnet \& Southerns margins squeezed







The Albert Fisher Group PLC
has acquired
The Ziff Company, Inc.

The undersigned acted as financial ackiser to The Albet Fisher Group PLC

## 蒝

Hill Samuel \& Co. Limited

## Jamay 1996

DE FORENEDE BRYGGERIER NS
CARLSBERG-TUBORG)
to subscription of
D.KR. 89,775,000 ordinary shares, (A-shares) D.KR. 44,887,500 preference shares, (B-shares) D.KR. 28,061,800 C-shares

The new shares may be subscribed during the period 17th-30th January 1986
Subscription rights can be traded during the period 14th - 27th January 1986.
 shares in the respective classes of shares at a price of 105 per cent free of ai
charges. The basis of subscription is and/or No. 20 and for preference shares ( $B$-shares) and C -shares coupon No. 20


Copenhagen, 6th January 1986 DE FORENEDE BRYGGERIER NS

## Dixons pleases City with profits surge to $\mathbf{5 3 0 m}$



## Goring Kerr near 20\% growth



In Cologne
overlooking the world's largest Gothic Cathedral, you will enjoy perfect service and true German hospitality.

HOTEL
INTER•CONTINENTAL COLOGNE


THE ADVANTAGE IS INTER-CONTINENTAL INTER:CONTINENTAL HOTELS


Lotus suspension fuels bid speculation
 shares suspended

## Guinness man named

 in bid for Macarthys8Y DAVID GOODHART







## Morgan Crucible in fresh attack on First Castle




## Growth continues

 HALF YEAR PROFITS UP 41\%Interim Results

|  | $\begin{aligned} & 6 \text { monflhs ended } \\ & \text { 31ant October, } \\ & 1985 \end{aligned}$ |  |  |
| :---: | :---: | :---: | :---: |
| Turnover | 25,383 |  | 58\% |
| Profit before taxation | 1,238 | 873 | +41\% |
| Taxation | (495) | (367) |  |
| Extraordinary item | 377 |  |  |
| Profit after taxation and Extraordinary item | n 1,120 | 506 |  |
| Earnings per share | 3.7p | 2.9p $+27 \%$ |  |

## Dividend

An interim dividend of 0.5 pence per ordinary share will be
raid on 27th February, 1988 to shareholders on the Register on

Mr. B.J. Gibbens, Chairman, reports:
CAP continues to grow profitably and in the first six nonths of 1985/6 has won significant orders in all sectors Increased investment in technical resources for our people and market development for major new product nill eam future profits for the Company.

## CAP Group ple

233 High Holbom, London WCIV TDJ Telephone: 01-831 61A4 A copp of the Intorim Report being sent to shareholdors
can be obtaned from the Company Secretry.

## THE POWER BEHIND SUCCESSFUL RETAILING

- Sales up 112\% to $£ 451.3 \mathrm{~m}$
- Earnings per share up 43\% to 21.6 p - Interim dividend up 20\% to 2.31p per share - 3 for 1 scrip issue proposed

| 28 weeks to 9th November 1985 | 1985/6, 1984/5 |
| :---: | :---: |
| Sales | 6451-3mi 5212.1 m |
| Profit before Tax | - $530 \cdot 1 \mathrm{~m}: \% 12-5 \mathrm{~m}$ : |
| Earnings per share | $216 p \cdots 151 p$ |
| Dividend | 2.31p 192p |

6 Christmas trading has been excellent and shareholders can clearyy anticipate further substantial profit growth for the full year. 9

Stanley Kalms, Chairman
(extrac from the ineim satement)
(extract from the interim statement)


Dixons Currys DCP Wednesday, 12 Mareb 19s6
For any further information

Financial Times Thursday January 161986
UK COMPANY NEWS


## Ryan Hotels profits over double


Howden Group profits hit by stronger pound


HunterPrint

## plans to seek full

 listing

## UK COMPANY NEWS

County Properties makes $\mathbf{f 6 . 4 m}$ after McLeod profit rise

NOTTCE IS HEREBY GIVEN, pursbant to the Terms and Conditions of che captioned issoss, thai USS 5000000 principal amoont
of Series A Notes have been drawn for redemption an $101 \%$ of theii princtpal amount. The serial anmbers of the
amount, are as follows:












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## UK COMPANY NEWS

## Product shortage pushes Multitone into losses



Bett Brothers profits
decline to $£ 824,000$



## CAP Group leaps $42 \%$ to 1.2 m <br> 42\% to 12 m









January 13 2998


| Granville \& Co. Limited <br> Mamber of The Naxional Aosociasion of Security Dealers |
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## Standard Securities

 10\% higher| Novernber 1985 <br> This announcement appears as a matter of recordi only |  |  |
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| Lourho Finance Public Limited Company |  |  |
| Facilities arranged by |  |  |
| Lloyds Merchant Bank Limited |  |  |
| GBP 50,000,000 |  |  |
| Revolving Credit Facility |  |  |
| Providers | Banca Commerciale Italiana London Branch | Banco di Roma London Branch |
|  | The Bank of Nova Scotia | CIC-Union Européenne, International et Cie London Branch |
|  | Crédit Lyonnais London Branch | First Interstate Bank of California |
|  | Kredietbank N.V. <br> London Branch | Lloyds Bank Ple |
|  | The Mitsubishi Bank, Limited | Standard Chartered Bank |
|  | GBP 100,000,000 |  |
| Tender Panel Members | Banca Commerciale Italiana London Branch | Banco di Napoli |
|  | Banco di Roma Londoa Branch | The Bank of Nova Scotia |
|  | CIC-Union Europeenne, International et Cie London Branch | Copenhagen Handelsbank A/S London Branch (Licensedd Deposit Taker) |
|  | Crédit Agricole London Branch | Crédit Lyonnais London Branch |
|  | Credit Suisse | Kansallis Banking Group |
|  | Nordic Bank PLC | Sociêté Génêrale London Branch |
|  | Standard Chartered Bank | The Sumitomo Eank, Limited |
|  | The Tokai Bank, Limited |  |
| Agent for both Facilities | Lloyds Merchant Bank |  |



## Vaccine raises hopes for fight against hepatitis B

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## UK NEWS-POLITICS

Hugh Carnegy assesses the campaign in Crossmaglen

## Split among the nationalists

## threatens election chances


#### Abstract






## Telephone message that failed to get across to the UK



## s body buys software licences



| cences | graduates. This has been done |  |
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| is to get more people in inte- | courses in interated circult de- | lemgths of wire, eessly |
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## .....Company Notices <br>   <br> Whose Button Is Your Finger On



[^2]

## The choices are wide and about to get wider. Make your choice at Business Telecom, the fifth annual services. Industry leaders such as ${ }^{\text {BT, ExCell, }}$ Inter-City Paging, Infotron, and many more will be there. London 4-6 March <br> PLUS a series of short half-day An Serfordable $£ 45$ will bring you up date with any one of these vital PABX. K. Key Systems, Electronic Mail, Voice Messaging, Cellular Radio, Radional Radio, Radiopaging, Regulation <br> CICDIIDB 01-868 4466 Phone Pam Howard for seminar details and complimentary details and complimentary <br> Business in Systems Show

Reach

,000,00 | people |
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| only E |  Five-year deal on circuits



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FINANCIALTIMES SURVEY SPAIN and the EEC

 FINANCIALTMMES
LONDON-FRANKFURT-NEW YORK

Financial Times Thursday Janaary 161986

## BUSINESS LAW

## The written word may not be the last word

|  | therefore be grateful that the |  |  |
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| English law rests on the same | Commission has finally dis- | that was made partly orally, | eollateral contract verb- |
| sound principles as the laws of | covered that it esn achijeve law | parthy in writing and party ky | ylly and that this existed aiong |
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F.T. CROSSWORD PUZZLE No. 5,923

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1 Added: ${ }^{\text {A }}$ Pop pack with tha
chandelier ${ }^{n}(9)$
6 Likevise cover with solvent
9 Put tha party record in the
10 The way ${ }^{\mathrm{rm}}$, acting conld
${ }^{11}$ Cite, or prot enother way
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 15 Coffee is often in assorted
ting, 2 sort of brown cotour
(7)
17 Local oil apt to be distri-
19 School tipe has broken arm
29 Was informed "there'a no
point being cruel ${ }^{n}$ (4)
22 Reluctant to be ill (10)
25 Having little swellings, one
26 Expel for miting about vice

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up with an echo sounder (5)
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companion, the toad 1 (10) 4 The first time in, played
moves skilfouly (i) ${ }^{5}$ Stumble on oil product that'a
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7 Flexple tule bent and put
round the top of the hanale
(5)
8 He paints the scenery on a
hill
$(9)$
13 Odd campers-about ten-
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secp
siope ( 10 ) 14 A former war minister takes
16 and apsets the girl ${ }^{\text {anght take into confession }}$
(9)
13 Getting nothing back, cuts
out tue medicine ( 7 )
19 Cook, somehow, when grrst
grated and put through a
sieve (7)

23 Shot right away, being old
fashioned (5)
24 Joy is npset for erample



## APPOINTMENTS <br> International division posts at NatWest



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& \text { in boorda sas Anamee director. }
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## 山e


#### Abstract

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## AUTHORISED UNIT TRUSTS \& INSURANCES



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COMMODITIES AND AGRICULTURE

## Court backs Tin Council immunity

## 

















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 US export bonus scheme begins to show results

## EEC warned on surpluses



| $E$ US Administration is at red winter wbeat beginning to see results ably reduced prices |  |  |
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Max Wilkinson on the forthcoming Saudi/UK oil talks

## The battle of nerves intensifies






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US MARKETS scios herits moreai


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## Financial Times Thursday January 16 1986

CURRENCIES, MONEY and CAPITAL MARKETS


## FINANCIAL FUTURES

## Late

## recovery







## Currency Swings:

 Lllar spot-forward against dollar
exchange cross rates
 $\frac{8}{70}$ Fiff Hiti ITr EURO-CURRENCY INTEREST RATES






 EMS EUROPEAN CURRENCY UNIT RATES


 Cutting Your Risks
 Hime. if you rocate payymint tis surb

Worldollur corp
488 Seventh Ave New Yorer forore
(212) 947 - 8297 (212) ${ }_{\text {Telox }} \mathbf{2 6 4 7 - 8 2 3 5 6}$
Contracts and Tenders
GOVERNIENT OF NDDA aIR headquarters, ndian alr force TENDER NOTICE


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## DnC

Den norske Credihibank PLC
20 St Dunstan's Hill, London EC3R 8HY
elephone: 01-621 111
Telex: 887654. Telefax: 01-626 7400 Gp3 Cables: Dennorske London

## MONEY MARKETS

## UK rates easier but still very nervous





## WORLD STOCK MARKETS



NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES



## FINANCIAL TIMES <br> WORLD STOCK MARKETS



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cash flow distortions and not to repere
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Treasurybill
rates eased
 grens of more than a full point were
restored.

## LONDON

A BUVST of optimism shot through London yesterday on reports that the
West German Economics Minister had embarked on a plan to coordinate an
interestrate cut
 tendee a near-close rise of only 6 points
to finish 153 atead
 trend as domestic frinarial markets
waited to see whether the Bank of Ens. Wenited to see whether the Bank of Eng
tands bold intititve on Tuessay wculd
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## HONG KONG



Smadlininestors and isolated overseas
institutional support formed the basis of institutional support formed the basis of
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Gas moved against the trend witha $20^{\circ}$




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| :--- | ing sector.

A MORE BULLISH tone was evident in
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Pioneer Conarete was actively traded
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SINGAPORE
FURTHER GROUND was suriendered
 dustrial index at 629.15.
 over of 882,000 from a total volume of
8.2m
Siseme Darby was also active with a
1 -cent fail to ssi.46, and Singapore Lend, most active in the reverious sese
sion, was busy with a 1 tent fall to

## CANADA

 agement was found in the stronger per
tormance on Wall Street

 Cs31k
Reaks and mines were the strongest
teatre of a tigher Montreal.

EUROPE
Foreigners
return with
a vengeance
FOREIGNERS returred to Europe yes-
terday with a vengeanee and swarped
some boursees in a wave of bargainFrankifurt was first on their and tranke exchanang was on their itinerary
extend trading by 30 minuties to prod to
exocess
 2.181.8, its second consecutive recori
this week
Brokers noted a lack of fresh factors Brokers noted a lack of frest factors
stimulatig the steady rise and some
believed that the rally was self
serpelin Centreting. stage was held by Siemens,
Thich atter a huy recommendation
 DEG cent to finisb up DM 54 at DM 818
AEG dropped on nuws that the Cartel Office wrould later this month rula on
Daimalers plann to take a majority stake
 DM 4 to DM 308 as Daimler continued to
deny that it planned to raise its offer for
outstanding AEG shares.
 ending DMs 6 up at
the cars sector higher. 1,445 , es it led
In banks, Bayerische Hypotheken fell to proifit-taking after recent strong gains
on takeover speculation. It fell DM 27 to DM 627 . Allianz, which on Tuesddy
Insurer
was at the other end of the Bayerische


Despite buying interest in some seetors, Brusses conned ended mixed
profit-tanking and shols
Financials, non ferrous metals, steels Financials, non. ferrous metals, steels
and oil iassuas put in a beter perfor
mance, wbile banking stocks were mance, wbile banking stocks were
weaker.
Milan was again higher ahead of to-
day's end of he January trading ucday's end of che January trading uc-
count, but Stockholm finished down despount an attempted upturn during the
morning. Banks took Madrid marginally

SOUTH AFRICA
THE STRONGER bullion price took Jo-
 tein surged R14 to R267 while in firmer
mining ginancials its bolding company mining innancials its bolding company
UJohnies
rose R15 to R300 on quarterly results.
Impala Platinum gained more ground
with another RII.15 rise to Res.50, and
leading diamond share De Beers added leading diamond share De Beers added
R1.05 Ra 18.05.
Barlow Rhand benefited from the strarger sentiment and advanced 35
cents to R15.

## TOKYO

## Establishing a toehold for the future

## MORE FOREIGN banks and securities. houses are opening representative of

 houses are opening representative of-fices in Tokyo as a toehold for future securities husiness in Japan, writes
Shigeo Nishivaki of Jiji
Sucts
Such representaine offices Such representaitive offices, licensed
on registration with the Ministry of Frnance, increased by 22 last year to 112 ,
reflecting growing foreign interest in
Tokyo as an international financial centre Iivalling New York and London In adition, according to one foreign
securities house many other foreign
concerns not registered with the FTconcerns not registered with the Fi-
nance Ministry have representatives nance Ministry have representatives
working out of rooms in hotels or condo-
minhums. $\cdot$ Th :

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and corporate research work But their



## Head for the bigheart of England and it won't just be yout business tl at moves at a fas er rate. <br> 




[^0]:    PRESIDENT REAGAN'S com- of public confidence and dampe
    
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    ninenched in the US market. In a report released thla week,
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    Washington extends warm welcome to Ecuador leader
    
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[^1]:    Rate $\mathbf{2 4 1}$ per single
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[^2]:    

